

AGILE DIGITAL TRANSFORMATION IN 14.0 AGE USING THE DISCIPLINED AGILE (DA) TOOLKIT

An Agile/Lean Toolkit for optimizing your Way of Working (WoW)

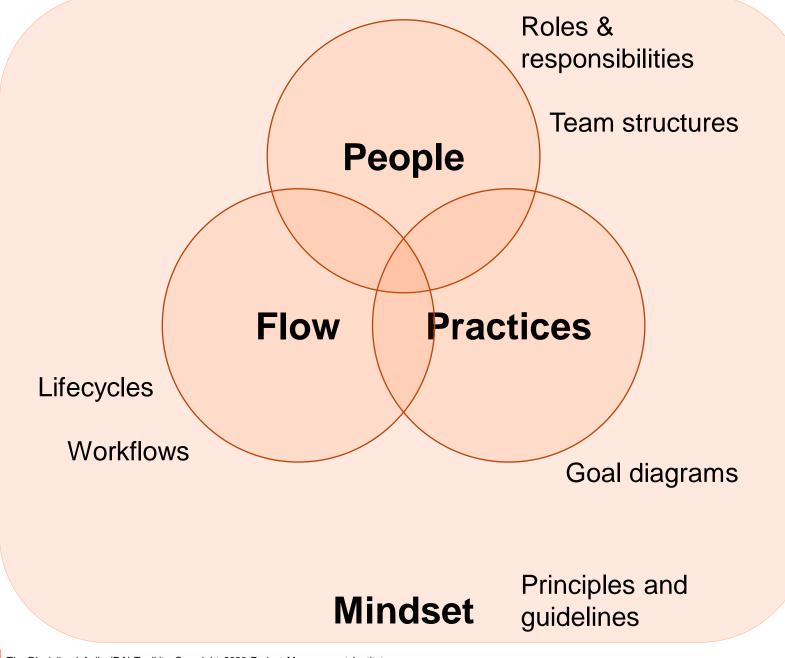
Miguel Angel Garcia Trujillo

miguel.garcia@ditrats.com

+52 449 890 6258







Disciplined Agile (DA) is described in four views

The Seven Principles of Disciplined Agile

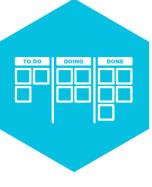




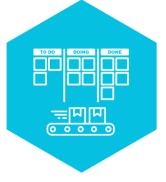


Exploratory

Continuous Delivery: Agile



Lean



Continuous Delivery: Lean

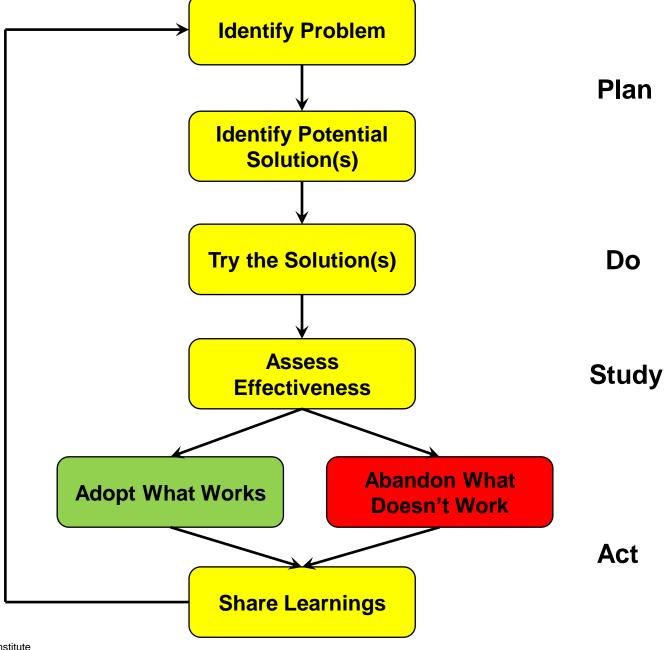


Program

Teams should choose an appropriate lifecycle



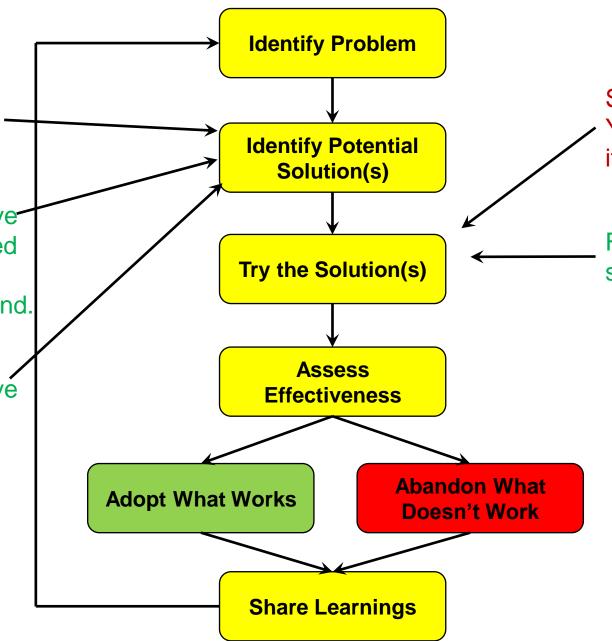
Kaizen Loops: Improve via Experiments



If we get better at this, we succeed more often and we improve faster.

We can do this if we have access to an experienced agile coach, but they're expensive and hard to find.

We can do this if we have access to a process knowledgebase, like the Disciplined Agile (DA) toolkit.



Some experiments fail. You learn something, but it's still a failure.

Failing fast is fine, but succeeding early is better.

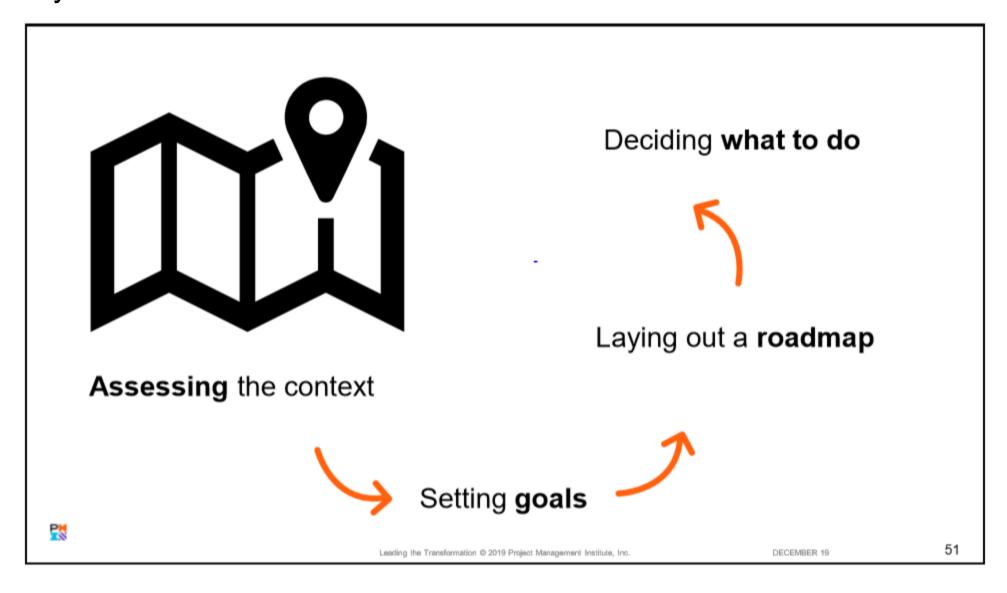
Guided Continuous Improvement (GCI)

You Can Improve Your Way Out of Method Prison





Where do you start?



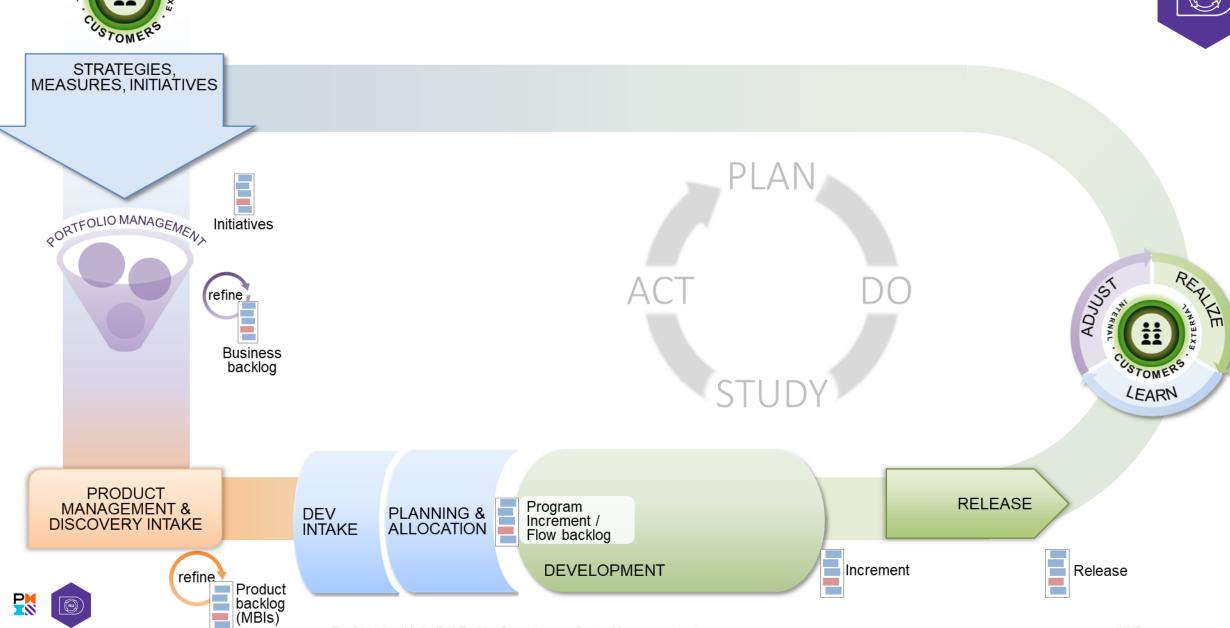
Business Agility: Process Blades





The DA FLEX Lifecycle



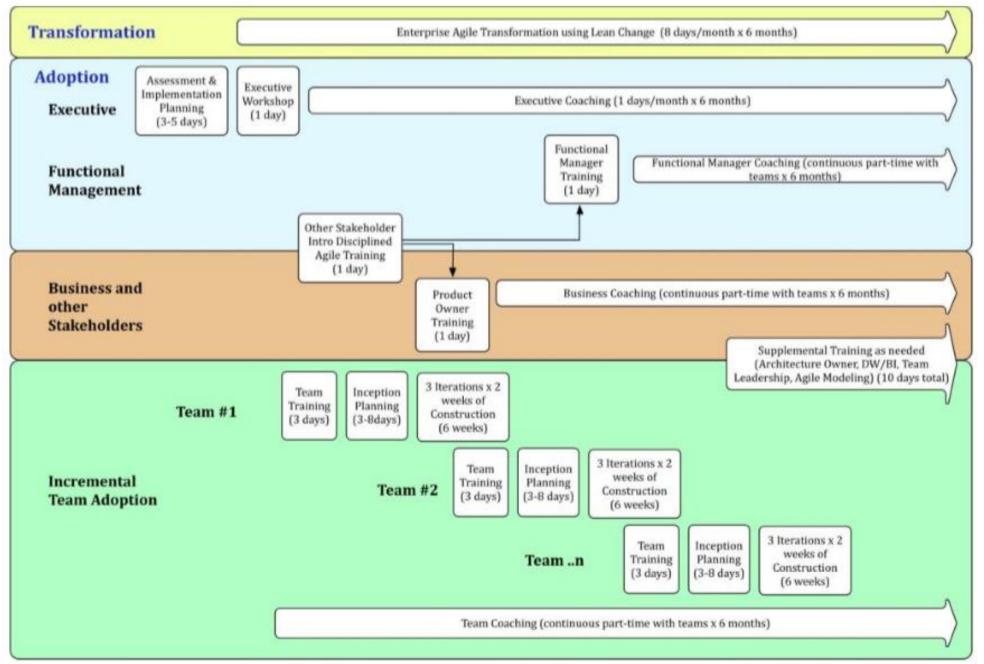






Goal strategies

Strategy	Advantages	Disadvantages	Our Advice
Goal Question Metric (GQM)	Straightforward. Can be implemented in a very light manner.	In the past GQM was implemented in a very heavy manner, giving it a bad name.	If you're new to measurement, start here.
Objectives and Key Results (OKR)	Currently very popular due to Google's adoption of it.	Going straight from objects to KRs can be too abstract. Many consultants have jumped on the OKR bandwagon.	Great for organizations experienced at measurement.
Key Performance Indicators (KPI)	Popular within traditional organizations.	Not as clear as either OKR or GQM approaches.	If existing KPI program exists, and it's working, dovetail into it.



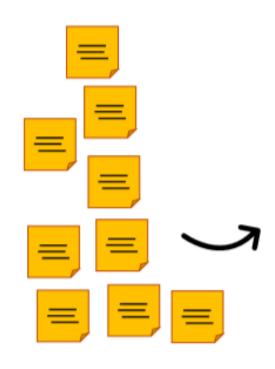
Urgency	Target state Success criteria	Vision Start here (use GQMs)	Actions	Change recipients
Commitments	Wins and benefits			
	From "The Lean Change Method" (Anderson, 2013) Leading the Transformation © 2019 Project Management Institute, Inc. DECEMBER 19 106			



Backlog of insights

important things to understand about the organization, its people, and the desired change

Start your backlog of insights by creating 3-5 insights.



perceived impediments to our business agility, or put differently, if solved, it will nudge us closer to our transformation goals



page: 43

Leading the Transformation @ 2019 Project Management Institute, Inc.

DECEMBER 19

159







THANK YOU

MIGUEL ANGEL GARCIA TRUJILLO

MIGUEL.GARCIA@DITRATS.COM

+52 449 890 6258













